

# THE HINDU ANALYSIS

14 MAY 2025





# 1.IN INDIA EDUCATION WITHOUT EMPLOYMENT

# 2. Challenge beyond Pakistan

3.US- China Trade Deal

4. Retail Inflation slows down

# 1.IN INDIA EDUCATION WITHOUT EMPLOYMENT

## In India, education without employment

n defending the educational policies of the present government, it has been claimed that education has been freed from the shackles of previous governments: Atal Tinkering Labs, coding right from middle school, the recruitment of Scheduled Caste/Scheduled Tribe teachers, and the empowerment of Muslim girl students. But primarily, it is stated that the National Education Policy (NEP) 2020 "will enable an educational renaissance".

In all these utterances, the seminal point that is forgotten is that our educational system remains clueless about the shape-shifting marketplace – namely, the employability of our graduates as a workforce.

Education has many purposes. It enables, it enervotes and elevates. As Vivekananda said, education empowers one to stand on one's own feet. After 75 years of foodship gambling excellence for equity, India has sepandered both. Young people are unable to find meaningful employment that is commensurate with any training that they may have received. The degrees they have are not worth the paper on which they are printed.

It is irrelevant that these problems were created or ignored by the Congress pot or the Bharathya Janata Parry kettle. The present lawfully elected government has the responsibility to cleanse these Augean stables. Never mind that the NEP 2000 is the fourth such document that was supposed to do this after the Radhakrishman Commission (1948); the Kothari Commission (1966) and the Officers' Commission (1985).

A good education is one with an optimum of depth and breadth. Depth alone imparts the technical expertise for employability. Breadth provides flexibility in a rapidly changing Artificial Intelligence driven ecosystem, where those in the job market need to constantly re-train themselves to avoid extinction.

#### A high rate of educated unemployment

There is barely any evidence, four years on, that any of the NEP recommendations have been put into effect. In 2025, India's overall graduate employability rate is 42.6%, which is practically the same as the 44.3% of 2023. Similarly, knowledge intensive employment in the year 2023 only stands at 11.72%. Multiple entries and exits, a hallmark of NEP, have only created low-quality and poorly naving e-commerce lobs.

low-quality and poorly paying e-commerce jobs. The educational strength of the high rate of educated unemployment system is today shows that education in India is actually disempowering students. The NEP is a retreat to the Vannevar Bush model of the mid-20th century U.S. without its financial cushioning. The Employability of lendia's Court ranks India of 2025. With lip service paid to 'new' ideas such as Indian Knowledge Systems (IKS), mother a workforce and workforce ranks of 3 (India's poin FREE whatsupp Channel in https://whotsupp.com/channel/02/02/wag/VRb6RGJOKH60Bd0F



Gautam R. Desiraiu

in Professor Emeritan Indian Institute of Science and Distinguished Professor, UPES Dehradun, with a citations-topublications ratio of 102.5



Mirle Surappa

in INSA Senior
Scientist at the
National Institute of
Advanced Studies,
former
Voe-Chancellor, Annu
University, former
Director, IIT Repar
and former Dean,
Indian limitate
of Science

tongue learning, changing history textbooks, flexible curricula and a complete absence of methodology to effect its recommendations, the NEP is a dead fish in the water. It depends on course choice alone to cornect imbalances, notwithstanding that the course content itself may be unworkable. It is noteworthy that there was not a single member from industry or the business sectors in the committee that drafted the NEP.

A good university seamlessly integrates breadth with depth. It is claimed that there has been a remarkable improvement from the past in that II Indian universities are ranked in the top QS World University Rankings (WUR) 500, clearly echoing the selective narrative of Nunzio Quacquarelli, CEO of QS, who was generous in his praise of India, while releasing WUR 25. Mr. Quacquarelli quoted the 318% increase in the performance of Indian universities, as the highest growth among the G-20 nations, quietly avoiding mention of both India's low ranking (above 100) and low publication quality. To wit, India's Category Normalized Citation Impact (CNCI) rank (an indicator of publications quality) during 2008-19 which was 17th among 19 countries in the G-20, inched up admirably to 16th position in 2024. Such "increases" have been touted by the Ministry in its Press Information Bureau press release of February 13, 2025. It has also been claimed that this is the year when Indian universities showcased the highest performance improvement among all G-20 nations. It is unbelievable that in this digital era, the government has failed to recognise and understand the commercial implications of QS. THE and similar agencies and the reasons for their skewed and deceptive analyses.

#### A missing transparency on projects

Mega research projects were carried our with great fanfare and amidst a media blizz in the past. These included the New Millennium project (CSIR-NMTLI), the \$10 Akash tablet project, and the IMPRINT (IMPacting Research INnovation and Technology) project (MHRD).

These projects were in the limelight for years, but the public is not aware of the emergence of the intended products or processes from these projects, on which hundreds of crores of taxpayer money has been spent. It does not matter whether these projects were initiated or shut down by the Congress or the BJP. What we, as taxpayers, want to know is if these projects were value for money.

India's Global Innovation Index (GII) represents the innovation capabilities of India. Our ranks in 2014, 2015 and 2024 were 76, 81, and 38. Malaysia and Türkiye lead India in GII with ranks of 33 and 37, respectively. The GII reveals the world's top S&T clusters in two innovation metrics: published patent applications and published scientific articles. India has four clusters with ranks of 56 (Bengaluru), 63 (Delhi). 82 (Chennai) and 84 (Mumbai). The Bengaluru cluster is often touted as an unparalleled rival to Silicon Valley, particularly with respect to the numbers of startups and Unicorns. However, its 56th rank needs to be compared to the sixth-ranked Silicon Valley cluster. In terms of cluster intensity of the top 100, Bengaluru at 94 followed by Chennai at 96, Delhi at 98, and Mumbai at 99 pale in comparison to San Jose San Francisco (Silicon Valley) at 2 and Cambridge at 1. The number of Patent Cooperation Treaty (PCT) applications per capita and scientific publications per capita for the Silicon Valley cluster are 7885 and 9211, respectively. The corresponding numbers for the Bengaluru cluster are 313 and 1077. Samsung Electronics (South Korean) is the leading patentee in Bengaluru. No further comment is necessary.

#### The subject of start-ups

There is no point talking about start-ups, when we do not know what they mean. Start-ups in China, the U.S. and Israel tackle semiconductor technology, how to refine rare earth elements with ecological sensitivity and how to make metformin cheaper. In contrast, our government lands new apps that hawk food products. India cannot have start-ups without indigenous technology. It cannot have indigenous technology without indigenous science. It cannot have indigenous science. It cannot have indigenous science without indigenous quality education, suns political agendas. Two wheeler kinwass are not startups.

Contrary to the thinking of the Education Ministry, the University Grants Commission (UGC) remains an instrument of control. It always has been and there is no justification for this antediluvian organisation to have both regulatory and financial control over universities. Can the UGC present a single piece of hard data showing that changes in pedagogy and syllabus have had a positive effect? In other words, how relevant are these changes, if any, to industry, skilling, and employability? India would probably be better off if the UGC was shut down. Sitting UGC chairs, vice-chancellors, directors and ministers need not appear in national dailies peddling their policies and propaganda ad nauseam. Their job is to execute policy, not talk about it, and to ensure decent employability for the youth. It is our job. as independent academics, to write in the newspapers, if they do not do their job.

"When stupidity is considered patriotism, it is unsafe to be intelligent" – Isaac Asimov

The views expressed are personal

#### Context

- Despite the ambitious goals of the National Education Policy (NEP) 2020, India's education system continues to suffer from low graduate employability, poor industry linkage, and lack of innovation outputs.
- ☐ Critics argue that the system produces degrees with little market value and fails to meet the evolving demands of a knowledge-based economy.

## **Systemic Flaws in Vision and Policy Execution**

- ☐ The NEP 2020, hailed as an "educational renaissance", ignores the shape-shifting needs of the job market, leading to a 2025 graduate employability rate of only 6%, nearly unchanged from 44.3% in 2023.
- Despite promising flexibility (multiple entry/exit points), the NEP has **only enabled low-quality e-commerce jobs** without systemic pedagogical reform or skilling infrastructure.
- Absence of Industry Representation in Policy Formulation The committee drafting NEP lacked any member from industry or the business sector, resulting in policy formulations detached from economic realities and employment demands.

#### National Education Policy 2020

# TRANSFORMATIONAL REFORMS IN EDUCATION SYSTEM



#### **School Education**

- Universal Access from pre-primary school to Grade 12
   Target to achieve 100% Gross Enrollment Ratio in school education by 2030
- Early Childhood Care Education
   Education for all children between 3-6 years by 2025
- Replacing 10+2 with 5+3+3+4
   After five years in pre-primary, students to aim at enhanced skills in new pedagogical system
- National Mission on Foundational Literacy and Numeracy
   Focus on early language and mathematical skills from Grades 1-3 by 2025
- Multilingualism and the power of language
   Medium of instruction till Class 5, preferably till 8, to be home language/mother tongue
- Reforms in exams
   Board exams to be broken into two, to test core capabilities
- New National Assessment Centre PARAKH
   A standard-setting body for assessment of students pan-India
- Equitable and inclusive education
   Emphasis on socially disadvantaged, girls, socio-cultural identity children for education
- Teacher recruitment and career path
   National Professional Standards for Teachers (NPST) to be developed by 2022 for teachers
- Standard-setting and Accreditation for School Education State School Standards Authority to be set up in all States/UTs
- Vocational Education
   By 2025, at least 50% of students to have exposure to vocational education

## Research Quality, Rankings, and Accountability

Although 11 Indian universities entered the QS Top 500, India's Category Normalized Citation Impact (CNCI) remains poor—ranked 16th out of 19 G-20 countries, reflecting low research quality despite increased quantity.

Projects like IMPRINT, Akash tablet, and CSIR-NMITLI were launched with great publicity but lack publicly available data on outcomes, raising concerns about value-for-money and accountability.

In the Global Innovation Index (GII) 2024, India ranked 39, behind Malaysia (33) and Türkiye (37). India's top innovation clusters, like Bengaluru (Rank 56), perform far below global leaders like Cambridge (1) or Silicon Valley (6).

# QS RANKING (INDIAN INSTITUTIONS)

National Rank	2024 Rank	2023 Rank	Institution Name
1	149	172	IIT, Bombay (IITB)
2	197	174	IIT, Delhi (IITD)
3	225	155	Indian Institute of Science
4	271	270	IIT, Kharagpur (IIT-KGP)
5	278	264	IIT, Kanpur (IITK)
6	285	250	IIT, Madras (IITM)
7	364	384	IIT, Guwahati (IITG)
8	369	369	IIT, Roorkee (IITR)
9	407	521-530	University of Delhi
10	427	551-560	Anna University

### Start-Up Illusions, and Structural Myopia

Misunderstood Start-Up Ecosystem as Unlike global startups tackling deep-tech challenges, Indian start-ups often revolve around food delivery or digital marketplaces, lacking a foundation in indigenous science and technology.

UGC as a Barrier, Not a Facilitator as The University Grants Commission (UGC) retains both regulatory and financial control, but fails to show any empirical data linking pedagogy reforms to employability or skilling improvements.

While NEP claims to **offer flexible curricula**, it neither ensures depth (technical expertise) nor breadth (interdisciplinary agility), **critical in the Aldriven and constantly evolving job market**.

TOP SECTORS IN THE	(4=)
INDIAN STARTUP ECOSYSTEM	(\$BN)
ECOMMERCE	30.4
FINTECH	23.7
CONSUMER SERVICES	11.9
<b>ENTERPR</b> ISETECH	11.7
EDTECH	9.8
MEDIA & ENTERTAINMENT	9.0
TRANSPORT TECH	7.7
HEALTHTECH	5.5
TRAVEL TECH	4.7
LOGISTICS	4.5
	nc42's State Of Indian Startup m Report 2022

# 2. Challenge beyond Pakistan

## Challenge beyond Pakistan

The world outside the neighbourhood demands greater Indian attention. Simplistic narratives are of little use during a time of flux marked by Trump's dealmaking and shifting partnerships



lemands greater Indian attention. The conseto it will have a much as

lennes dialord it out with Bussian and wapone respectively and pro f to intensify their political, eco Allied victory in those row or a second ding a sed of their commitment to building a

At lake its storen. To many virtual results and at lake its storen. To many virtual results are stored as a first and it leave to about 15 and 15 and



Trump, who arrived in Saudi Arabia on Easting on a trip that will also include Out ar

sic is not for the faint-hearted. Or for subich will say a latabout his moveride diplo who see the world through the simple matric style—it is important to note short th f "triende", "foet" and happy endings. Flampeans are strambling to secure a place soudstyle, with the good greysbearing. For the ruse-level at the table. Unnerved by ed out of the had gues.

It turne's "bockstabbing" of America's NATO

after time (both) and Rasyalpindi strum
after in sveking a direct deal with Futin the

committing handreds of millions. These in Putin has speak quite some time with White House as a big victory for the

Transpirence of the control of the c them to Ukraine in the war against. Whatkingson's Middle East policy overwhile. In Turkish leader Recop Dayyip Eadegon, he was accessed of cutting ouverheart deals:

endommed the Russian invasion of with the Gulf hingdoms.

Trumple also under attack at home for digwith Poin and backeou at the ove-risitative for pracebet ween Massour lawary finding jumbo [et 747-8], estimated antive top prace between changes in cost as an add 400 million. I will be con-location measure on the participation of the cost of the co Without Indian singleforces Pakietan-based terror consequences becam to play out in the middle of last work Chinese President Xi Jinping showed up in Moscow for vet special partnership with Russian President Vladimic Pakietani armed forces duked it out with Bussian and and proclaimed how good X) declared thermolyce 'friends of steel' and promises compraise and technological

elebrate the 80th annivers

of the Allied victory in World their constrainment to building a 'post-American' order.

programme. Engagement with fam, in fam, equand: Thump's low-rage with the feats, who want to see the US detection and coursely regional influence.

Tehran, notwithsteading its releaste

logical and political signposts can explain th

#### Context

- Though India has significant confrontation with Pakistan, **New Delhi must look** beyond its western neighbour to engage with the complex and evolving global geopolitical dynamics.
- The rise of multipolarity, great power **politics** involving the US, China, and Russia, and Trump's transactional diplomacy demand a recalibrated Indian foreign policy outlook.

### **Shifting Global Alignments and Power Triangles**

- Amid India-Pakistan tensions, Xi Jinping and Vladimir Putin reaffirmed their **deepening strategic ties**, calling themselves **"friends of steel"** and vowing to build a post-American order, despite both engaging separately with the US.
- US-China Trade 'Ceasefire': While South Asia witnessed military escalation, the US and China negotiated a pause in their trade war, signifying the fluid and pragmatic nature of global power engagements.
- ☐ These developments mark a departure from ideological camps. Today's world order is shaped less by fixed alliances and more by transactional, multipolar equations where strategic flexibility matters more than bloc-based thinking.



# Trump's Transactional Diplomacy and Gulf Outreach

- President Trump's Middle East visit aims to secure over USD 2 trillion in investments and arms deals from Saudi Arabia, UAE, and Qataraligning foreign policy with domestic economic objectives.
- Trump's personal and familial business interests—such as the USD 5.5 billion Qatari golf project—blend with statecraft, underscoring the thoroughly transactional nature of his diplomacy.
- ☐ Iran Dealings and Regional Balancing: While courting Gulf states, Trump also engages Iran, holding multiple rounds of backchannel negotiations. This double-track diplomacy enhances US leverage and frustrates traditional US allies like Israel.

#### Joint Comprehensive Plan of Action (JCPOA)



The Joint Comprehensive Plan of Action (JCPOA) known commonly as the Iran nuclear deal or Iran deal, is an agreement on the Iranian nuclear program reached in Vienna on 14 July 2015, between Iran and the P5+1 (the five permanent members of the United Nations Security Council—China, France, Russia, United Kingdom, United States—plus Germany) together with the European Union.

Formal negotiations toward JCPOA began with the adoption of the Joint Plan of Action, an interim agreement signed between Iran and the P5+1 countries in November 2013. Iran and the P5+1 countries engaged in negotiations for the next 20 months and in April 2015 agreed on a framework for the final agreement. In July 2015 Iran and the P5+1 confirmed agreement on the plan along with the "Roadmap Agreement" between Iran and the IAEA

### Implications for India's Foreign Policy Beyond

■ While India must enforce red lines on Pakistanbased terror, it must not be consumed by this binary. The world is moving in multiple directions simultaneously.

- Strategic Maturity Needed The oversimplified lens of "friends vs foes" is inadequate. India must enhance its understanding of triangular and multipolar power plays and invest in domain expertise and negotiation capacity.
- In a world governed by complex bargaining and shifting alliances, undermining India's professional diplomatic corps would be self-defeating. India needs skilled diplomacy to pursue strategic autonomy and global relevance.



#### Strategic Autonomy

Strategic autonomy refers to a nation's ability to make independent decisions in its foreign and defense policies, without being overly influenced by external powers or alliances.

#### Examples:

India's foreign policy emphasizes strategic autonomy, balancing relations with major powers like the US, Russia, and China while maintaining independent stances on global issues.

# 3.US- China Trade Deal

#### Big deal

The U.S.-China trade deal will have implications for India

he trade agreement between the U.S. and China, the two biggest economies in the world, serves as a breather in an otherwise tense global trade environment. The U.S. has agreed to temporarily lower, for 90 days, its overall tariffs on Chinese goods from 145% to 30%, while China will cat its tarills on American imports from 125% to 30%. Markets across the world cheered the announcement, jumping between 2%-3.8% following the news. The thaw comes on the back of tensions and tariffs being ratcheted up by both sides, starting with U.S. President Donald Trump's February 1 announcement of a varying tariff on imports from China, Mexico and Canada. Notably, he excluded China from the 90-day pause on 'reciprocal' tarffs announced in early April. One way to look at this latest development is that it shows Mr. Trump is backing down from his tariff war-footing, acknowledging the importance of China to the U.S. economy. Indeed, the joint statement by both countries begins by mentioning 'the impurtance of their bilateral economic and trade relationship". However, another view is that his heavyhanded approach has succeeded in convincing China to come to the negotiation table. Tariffs of 145% were unsustainable but served their purpose. The fact also is that Mr. Trump's main grievance, of a ballooning rade deficit with China, remains unaddressed. The two sides have agreed to continue talks, which will be key in determining whether this seemingly intractable problem can be worked around or result in tensions again.

For India, this brings both uncertainties and certainties. If further talks between the U.S. and China are successful, investors who have moved to other countries will Ikely start viewing China favourably again. The advantages of manufacturing there - scale and costs - are still significant. The China+1 model, which India in any case has not been able to leverage adequately, might start to lose its sheen. The other uncertainty is around India's own trade talks with the US. It has now informed the World Trade Organisation of potential reciprocal measures to the U.S.'s increased duties on steel and aluminium imports. Even though talks on a U.S.-India trade deal are ongoing, this latest statement shows that tensions remain high. The certaintes are two-fold. The first is that India's trade dejcit with China remains vast and rising, and the U.S.-China agreement will not reduce this. 'Make in India' is currently inextricably linked to 'Import from China'. The secord certairty carries over from the first. The Centre must lean heavily on States to adopt labour and land reforms that can allow scalable manufacturing to become cost-effective here. Without this, India will remain dependent on Chinese imports, regardless of its dealings with the rest of the world.

#### **Context**

- A temporary trade agreement was announced between the U.S. and China—two of the world's largest economies—where both nations agreed to scale back tariffs significantly for 90 days.
- This marks a significant pause in the otherwise escalating global trade tensions.



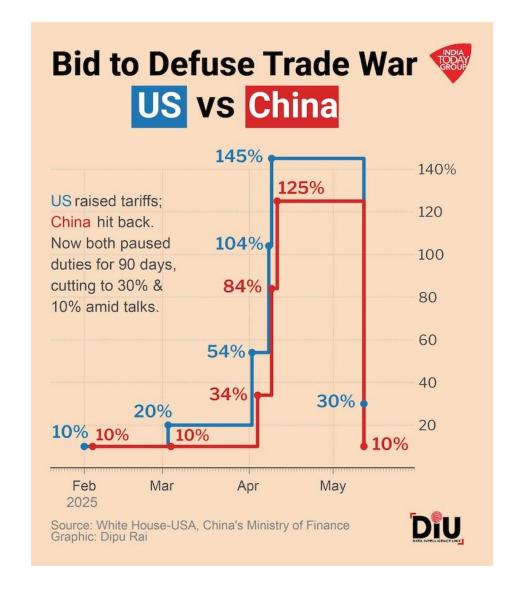
# **US-CHINA TRADE DATA**

IMPORT-EXPORT BILATERAL TRADE STATISTICS



## **Key Features of the U.S.-China Agreement**

- □ Tariff Reductions Announced as The U.S. reduced its average tariff on Chinese goods from 145% to 30% for a 90-day period, while China reduced tariffs on American imports from 125% to 10%.
- ☐ Global stock markets rallied by 2% to 3.8% in response, signaling investor optimism over easing trade tensions between the two economic giants.
- ☐ Context of Prior Tensions-The agreement follows months of escalating tariffs, including President Trump's February 1 move for variable tariffs and a selective April pause that excluded China, worsening bilateral strains.



## **Strategic Interpretations of U.S. Actions**

- ☐ The deal may reflect Trump's recognition of China's importance to the U.S. economy, suggesting a softening of his aggressive trade stance.
- Alternatively, it may indicate that **Trump's**high-pressure tariff strategy succeeded in compelling China to negotiate under economic duress.
- ☐ Core Issue Unresolved as The U.S. trade deficit with China, Trump's central concern, remains untouched, with both sides only agreeing to continue further dialogue.

The U.S. and China have agreed to cut tariffs by 115 percentage points each for 90 days—bringing U.S. tariffs on China down to 30%, and China's to 10%. While the final rates differ, both sides gave up the same. And let's be clear: it was the U.S. that initiated these talks—after seeing the consequences of its own economic pressure.



## **Implications for India**

- ☐ Challenge to China+1 Strategy If U.S.-China ties improve, China regains its competitive edge in global manufacturing, further sidelining India's incomplete leverage of the China+1 model.
- ☐ India has formally notified the WTO of reciprocal tariffs on U.S. steel and aluminium, highlighting the fragile nature of current U.S.-India trade talks.
- Structural Hindrances Remain such as India's growing trade deficit with China, coupled with weak land and labour reforms, impedes its ability to scale cost-effective domestic manufacturing.



# Retail Inflation slows down

# Retail inflation slows to 3.16% in April, lowest in 69 months

The fall in prices has been driven in large part by sharply easing food prices, especially those of vegetables and pulses,; inflation in food and beverages slows for sixth consecutive month to 2.14%

#### T.C.A. Sharad Raghavan NEW DELHI

etail inflation in India cooled for the month in April 2025, coming in at 3.16%, the lowest it has been in 69 months. The fall in prices has been driven in large part by sharply easing food prices, especially those of vegetables and pulses.

The monthly Consumer Price Index released by the Ministry of Statistics and Programme Implementation stood at 3.34% in March 2025, and had been

# Price relief The fall in prices has been driven in large part by sharply easing food prices Retail inflation (Y-o-Y, in %)

April 2022

Join FREE Telegram Channel https://t.me/+jUYKq0AFPBAWMGQF falling consistently since October 2024, when it had hit a 14-month high of 6.21%. April's inflation figures are the lowest since

July 2019

July 2019. The data shows that inflation in the food and beverages category slowed for the sixth consecutive month to 2.14%, Join FREE Whatsapp Channel https://whatsapp.com/channel/0029Van2VRb6RGJOKH6oBd0F

with vegetable prices contracting 10.98%, pulses contracting 5.23%, and meat and fish prices contracting 0.35% over their levels in April last year.

Vegetable prices have been on a downward trend for a little while now, with April's data marking the third consecutive month of price contractions.

However, while prices have been cooling, a large part of this contraction has to do with a high base effect, since vegetable inflation was in the 27-30% range in the February-April period last year.

#### Context

- India's retail inflation has recently hit a 59-month low of 3.54% in July 2024.
- This significant decrease comes after a high inflation rate of 7.44% in July 2023.
- ☐ The decline in inflation is largely attributed to a high base effect from the previous year, which has also led to a drop in food inflation.

### **Key Factors Influencing Inflation**

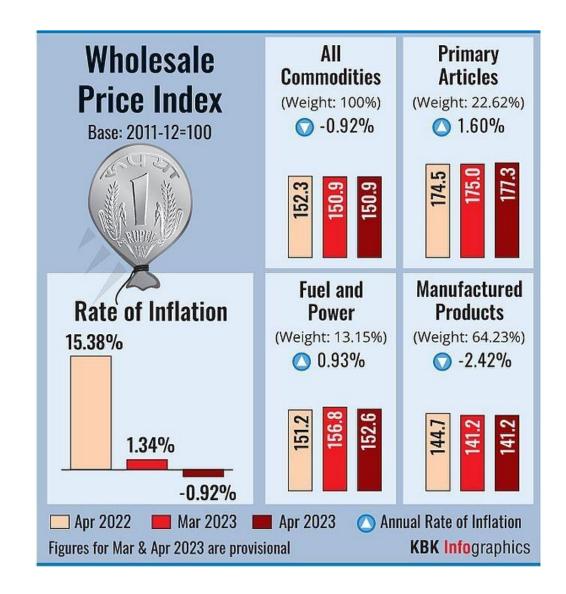
- ☐ **High Base Effect:** The significant drop in inflation is partly due to comparing current prices with a high price level from last year.
- Core Inflation: This, which excludes volatile items like food and fuel, rose to 3.4% in July due to higher gold prices and telecom tariff increases.

#### **Consumer Price Index (CPI)**

- ☐ CPI is a metric used for measuring inflation in India. It measures changes over time in general level of prices of goods and services that households acquire for the purpose of consumption.
- ☐ The change in the price index over a period of time is referred to as CPI-based inflation, or retail inflation.

- 13. A rapid increase in the rate of inflation is sometimes attributed to the "base effect". What is "base effect"?
  - (a) It is the impact of drastic deficiency in supply due to failure of crops
  - (b) It is the impact of the surge in demand due to rapid economic growth
  - (c) It is the impact of the price levels of previous year on the calculation of inflation rate
  - (d) None of the statements (a), (b) and(c) given above is correct in this context

Context	WPI	СРІ
Definition	Amounts to the average change in prices of commodities at the wholesale level.	Indicates the average change in the prices of commodities at the retail level.
Publishing office	Office of Economic Advisor (Ministry of Commerce & Industry)	National Statistical office
Commodities	Goods only	Goods and Services both
Inflation Measurement	First stage of a transaction	Final stage of a transaction
Prices paid by	Manufacturers and wholesalers	Consumers
Types of Commodities covered	Manufacturing inputs and intermediate goods like minerals, machinery basic metals, etc.	Education, communication, transportation, recreation, apparel, foods and beverages, housing and medical care
Base Year	2011-12	2012 Note: Base Year to be revised.





# Thank you

## **Address**

B-47, Main Road Shivalik Enclave, Block-B, Shivalik Colony, Malviya Nagar, New Delhi-110017

Phone Number <u>+91 8178833167</u>